LLC/Partnership Discussion

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MTC Panel Discussion Salt Lake City, Utah July 31, 2003



Business Law Characteristics of LLC

- Limited liability
- Simplified management
 - Designed for informal management
 - Board meetings (none)
- Distribution of earnings simplified
- Accepted business form
- Plausible substitute for a corporation



Tax Advantages of LLCs

- The Check-the-Box regulations allow great flexibility to change tax status
- Result the LLC can switch from:
 - Corporation to
 - Partnership to
 - Division
 - Without a change in entity
- New business law "conversion" statutes greater flexibility



Business Law Overview

- Ramifications of a conversion
 - No change in legal entity fewer moving parts (e.g., Alpha Corporation converts to Alpha LLC)
 - Contracts executed by Alpha Corporation bind the converted entity e.g. Alpha LP or Alpha LLC
 - Alpha LP or Alpha LLC can also enforce existing contracts
 - No change in ownership of property
 - No change in leases
 - No change in licenses, permits, etc.



Planning Implications

- State business law treats the LLC as static
- Result when the LLC does its tax status change there is no legal entity change
- No legal entity change means:
 - No transfers of title or leases
 - No successor issues for contracts
 - No new letterhead, brochures or signs
 - No new employer



Affiliated Group - Trapped Losses



100% WI \$1,000 TI

Subsidiary A

100% IL \$600 TI Subsidiary B

100% WI (\$200) TI

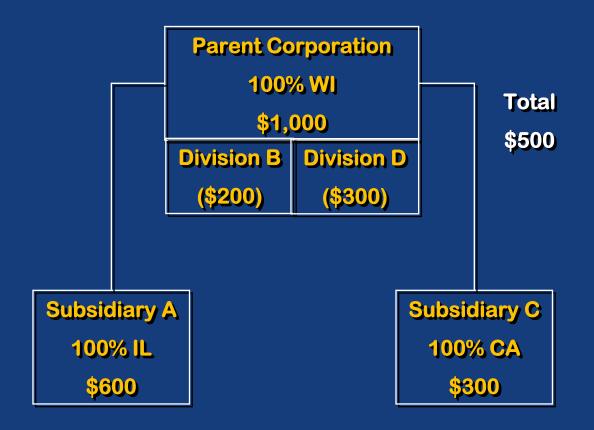
Subsidiary C

100% CA \$300 TI Subsidiary D

100% WI (\$300) TI



Affiliated Group – Trapped Losses



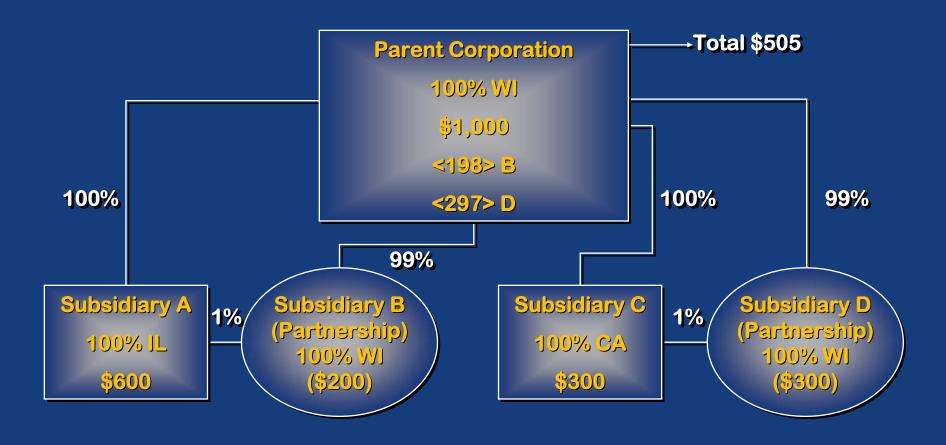


Business Concerns

- Limited liability breached
 - Existing liabilities and obligations at parent
- Management arrangements may be impacted
- Labor agreements may be affected
- Business units may be mixed or lose identity
- Perception in marketplace may be adverse



Affiliated Group – Trapped Losses



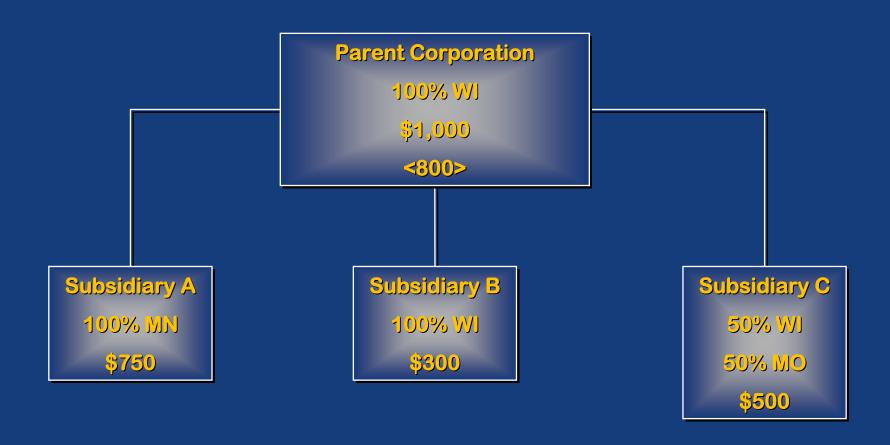


Business Concerns

- Limited liability breached
 - Existing liabilities and obligations at parent
- Significant federal income tax ramifications
 - Partnerships are excluded from federal consolidated group
 - Intercompany transactions are not deferred

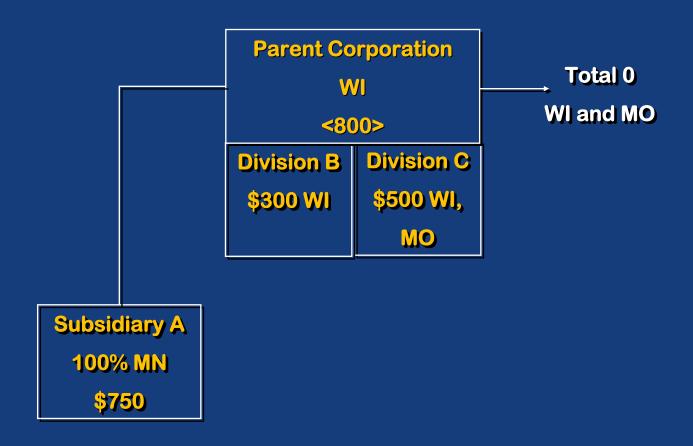


Affiliated Group — Trapped Losses





Affiliated Group – Trapped Losses



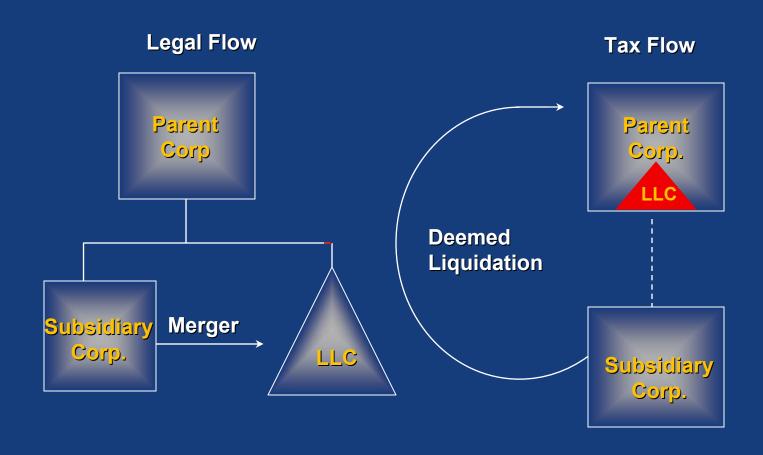


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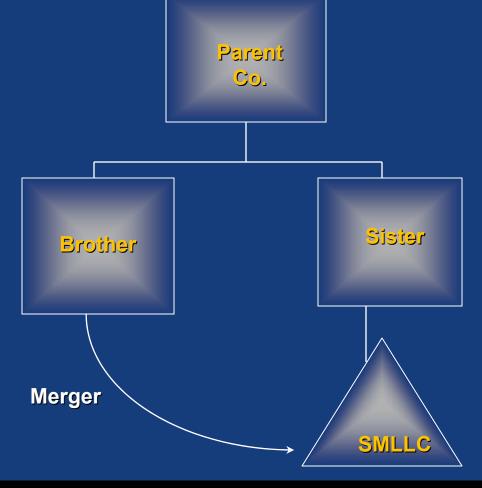
Subsidiary of Parent Merges/ Converts into Parent's SMLLC





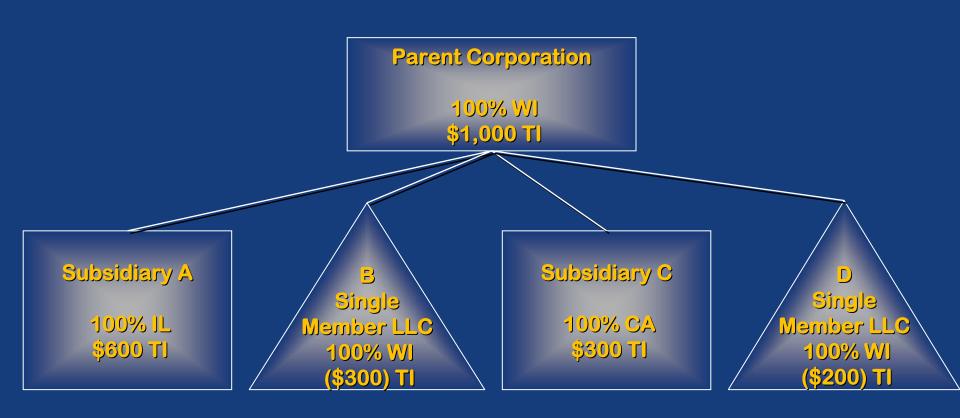
Brother Subsidiary Merges/ Converts into Sister Subsidiary's

SMLLC



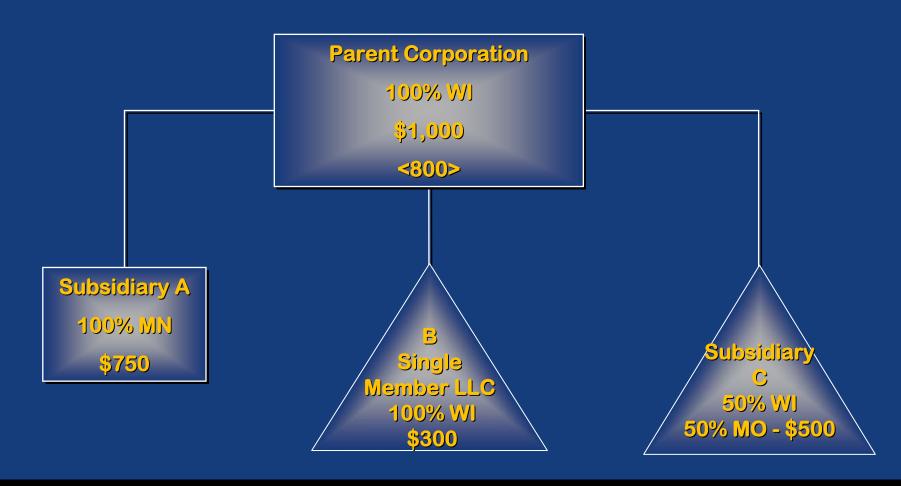


Affiliated Group – Trapped Losses





Affiliated Group – Trapped Losses





LLC Solutions

- Limited liability preserved
- Separate entities maintained
- No inside outside basis issues
- Fewer limitations on distribution of earnings from LLC



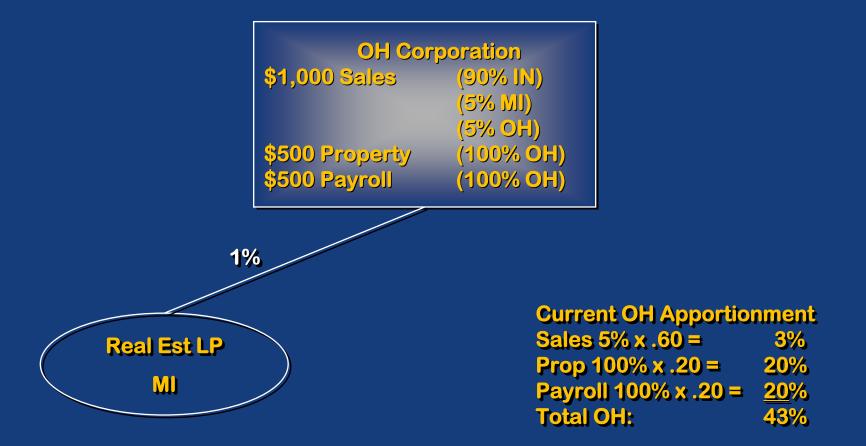
Apportionment Factor

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OH Corporation
$1,000 Sales (90% IN)
(5% MI)
(5% OH)
$500 Property (100% OH)
$500 Payroll (100% OH)
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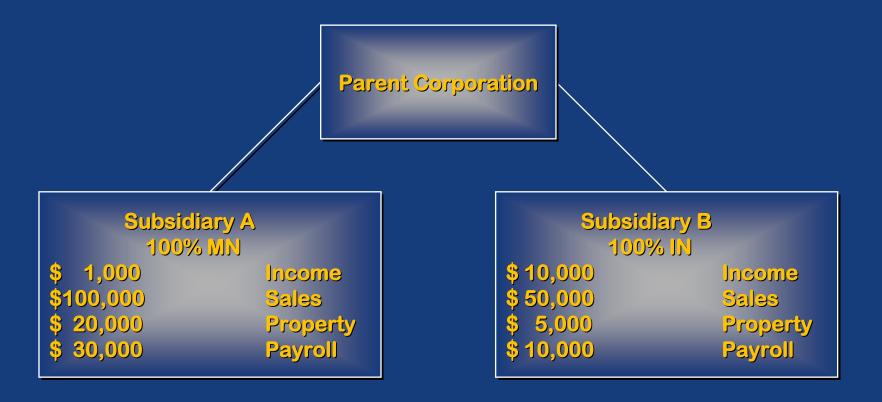
Current apportionment 100% OH



Apportionment Factor



Affiliated Group – Apportionment Factors



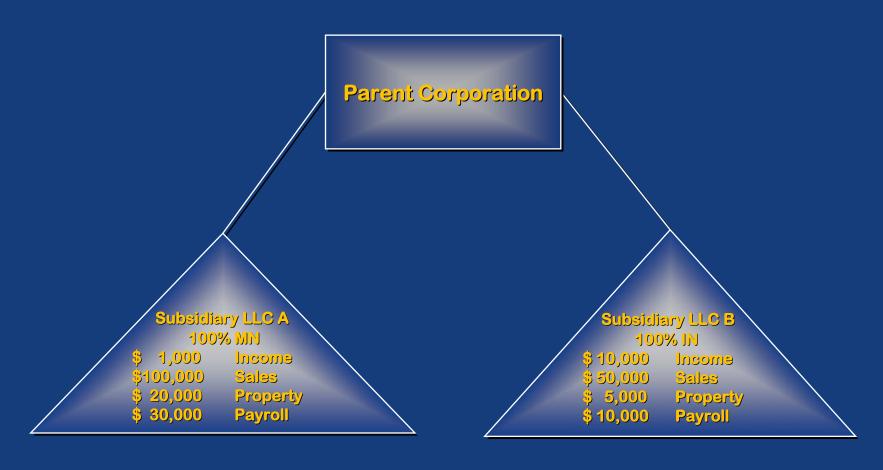


Affiliated Group – Apportionment Factors

Parent Corporation			
Division \$ 1,000 \$100,000 \$ 20,000 \$ 30,000	n A (MM)	Subsidia	ry B (IM)
	Income	\$10,000	Income
	Sales	\$50,000	Sales
	Property	\$ 5,000	Property
	Payroll	\$10,000	Payroll



Affiliated Group - Apportionment Factors



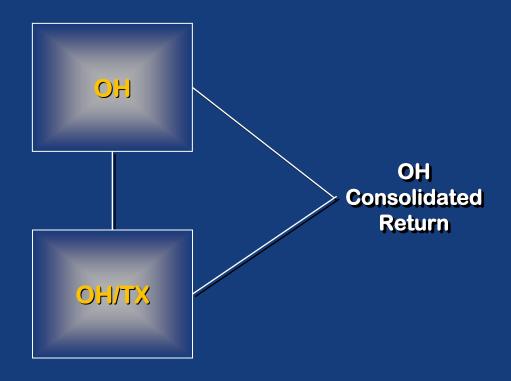


Income Segregation



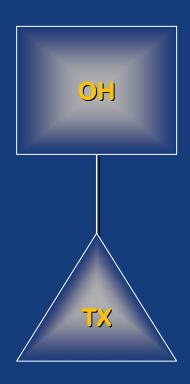


Income Segregation





Income Segregation





Partnership Compliance

